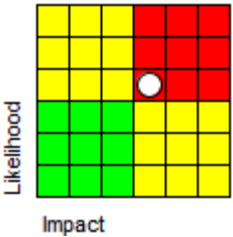
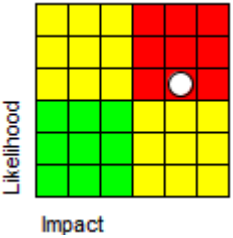
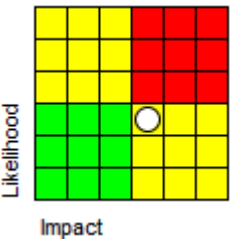
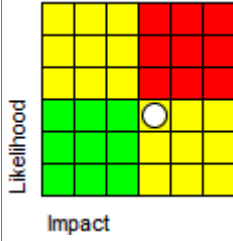
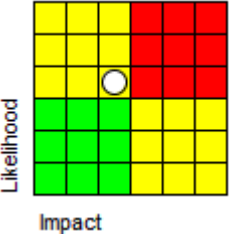


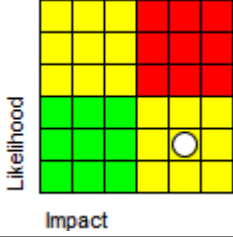
Strategic Risk Register February to April 2012

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR1	Risk of significant reduction in funding above that planned for.	There is uncertainty around future funding, both from Government and other areas such as income from commodities markets for recycled materials. There are cost pressures combined with an increased awareness and scrutiny of financial position.		3	3	Alan Madin	February to April 2012: The budget approved in March 2012 has a high degree of certainty of government funding to March 2013. The Treasury's requirement that departments retain a 5% contingency is a potential in risk year. Funding for 2013/13 and later years remains uncertain because of changes to the basis of funding and the risk for another round of cuts to reduce the public sector deficit.
SR2	Risk of a loss of capacity / capability and flexibility to deliver service levels we would like.	There are challenges around workforce planning to ensure the Council is fit for the future, in terms of workforce skills, capacity and flexibility.		4	3	Alan Madin	February to April 2012: Work continued of the detailed business case for shared services. The IT Steering group completed the setting of priorities for IT to March 2013 and additional funding was agreed to complete some specific tasks.
SR3	Risk that supplier / contractor or key third sector partner fails or fails to deliver.	A number of key external and internal services are delivered through major contracts, both directly and in consortia. This is both through private sector supply chains and in conjunction with the voluntary and third sector.		3	2	George Robertson	February to April 2012: Refuse, grounds maintenance, leisure and parking contracts subject to robust management and control systems. All tenders supported by Procurement Adviser. All contracts covered by a bond or parent company guarantee. Internal Services and Neighborhood Services: No significant concerns at present. Planned mitigating actions: IT contracts to be more closely supported by trained officers within individual teams.

Essential Reference Paper E

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR4	Risk that investment and effort does not deliver benefits and returns.	Moving more towards shared services with other public sector partners. Potential for lack of consistent political buy-in by all partners resulting in considerable effort without benefit. There is also a challenging skill set for managers due to the complexity.		3	2	Alan Madin	February to April 2012: All partners remain committed to ensuring the viability of the proposed partnership in production of the detailed business case

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR5	Risk of being unable to long term strategically plan.	There is uncertainty on overall future government policy and a number of changes required without accompanying resource.		2	3	Simon Drinkwater	February to April 2012: The Executive and CMT considers reports as required. New policies are developed in response to changes in government policy and changes to circumstances. Proposed changes to policy are considered by Scrutiny Committees and existing policies re reviewed through the scrutiny process in accordance with the approved work programme. The appointment of the Chief Executive and the completion of the senior management restructure in this period was significant mitigating actions to allow council to respond to government initiatives.

Code	Title	Description	Current Risk Matrix	Impact	Likelihood	Managed By	Latest Note
SR6	Risk that SMG does not implement Council policies in a coherent and consistent way.	There could be a lack of consistency and cohesion at senior management levels of implementing decisions.		4	1	Simon Drinkwater	February to April 2012: Items for decision are reported to the relevant body or group. Consultation takes place before the decision and all decisions are recorded. Arrangements have been put in place to ensure Members are informed and there is clear communication with Members.